

**OFFICE OF THE CONTROLLER
CITY AND COUNTY OF SAN FRANCISCO**

*In the Matter of COLLECTIVE
IMPACT, a California Non-Profit
Corporation*

**Order Requesting Charging Official
and Appellant to Supplement The
Debarment Proceeding Record**

Filing Date: March 20, 2025
Hearing Date(s): August 18-19 & 22, 2025;
September 12, 2025
Hearing Officer: Hon. Andrea D. McGary

**ASSIGNED HEARING OFFICER'S ORDER REQUESTING CHARGING
OFFICIAL AND APPELLANT TO SUPPLEMENT THE DEBARMENT
PROCEEDING RECORD**

Summary

This Order temporarily re-opens the evidentiary record until October 10, 2025 (12:00 pm) for the limited purpose of supplementing and clarifying the record of this debarment proceeding as to the specific matters detailed in this Order regarding the March 20, 2025 *Suspension Order And Counts And Allegations Seeking Debarment Under San Francisco Administrative Code Chapter 28* as to Appellant Collective Impact, a California Non-Profit Corporation.

Background

Pursuant to San Francisco Administrative Code, Chapter 28,¹, the Office of the San Francisco City Attorney David Chiu (SF City Attorney) initiated

¹ San Francisco Administrative Code, Chapter 28 *Administrative Debarment Procedure* proscribes the standard procedures for the prosecution, determination, and implementation of administrative debarments of Contractors who have failed to deal with the City and County of San Francisco in good faith and proscribes the due process measures required for exclusion of a Contractor from participation in the City's public contracting process.

debarment proceedings against Collective Impact, a California Non-Profit Corporation (Collective Impact) by filing *Suspension Order And Counts And Allegations Seeking Debarment Under San Francisco Administrative Code Chapter 28* with the Office of The Controller, City and County of San Francisco (SF Controller) on March 20, 2025 (Charging Document). The Charging Document asserts sixty-five (65) alleged Counts of violations in support of the five (5) Debarment Grounds, five (5) of which have been dismissed.

Four (4) days of debarment hearing sessions were held on August 18, 2025, August 19, 2025, August 22, 2025 with oral presentations concluding on September 12, 2025. The record was submitted for decision on September 24, 2025 following receipt of written post-hearing/summation briefs.

Upon review, the Hearing Officer is informed and believes that the proceeding record is incomplete regarding critical information necessary to submit the record, grant or deny the requested debarment findings and orders, and close the proceeding.

O R D E R

Good cause appearing, it is hereby Ordered as follows:

1. The record of this debarment proceeding is hereby re-opened until October 10, 2025 (12:00 pm) for the limited purpose of receiving the Charging Official and Appellant's written response to Hearing Officer's request hereinbelow for supplemental information to clarify the record.
2. Charging Official Office of the San Francisco City Attorney David Chiu and Appellant Collective Impact, a California non-profit shall provide the following information:
 - a. Are there currently any pending civil litigations or other administrative action related cases between the City of San

Francisco and Collective Impact related to the facts alleged in the March 20, 2025 Charging Order in this debarment proceeding?

- b. Is Collective Impact currently under indictment brought prior to September 24, 2025 for a crime (felony or misdemeanor) related to the facts alleged in the March 20, 2025 Charging Order or California Penal Code 424 matters asserted in the March 20, 2025 Charging Order this debarment proceeding?
- c. If yes to questions a-b, please provide the date the action was referred or filed, if applicable, and with what Court, executive agency, governmental entity, including case name, case number, case reference and contact information for the presiding body.

3. Deadline: Written response must be received by email to the San Francisco Controller's Office and the full service list **on or before 12:00 pm on October 10, 2025.**

4. Page Limit: Written responses shall not exceed two pages, double spaced, and 12 point font.

IT IS SO ORDERED.

Dated October 8, 2025, at San Francisco, California.

/s/ Andrea D. McGary

Andrea D. McGary
Hearing Officer